The BATTLESPACE Flight Services Value Proposition

BATTLESPACE Flight Services, LLC is owned by three companies: BATTLESPACE, Inc., DS2, LLC, and AOC Global Services, LLC.

BATTLESPACE Flight Services is positioned to provide the high level of Organizational Maintenance (O&M) support for MQ-1 aircraft systems to sustain the combat and training capability at tasked locations worldwide. We have the ability and willingness to partner with Air Force to leverage operational synergies, achieve efficiencies, and to accomplish the support mission.

BATTLESPACE Flight Services has provided a center of excellence for Unmanned Aerial Vehicles (UAV) since 1993. The company's highly qualified core group of maintenance managers, engineers, maintenance technicians, and logisticians has the capability to provide the full spectrum of Predator Operations and Maintenance, Mission Support, and Resource Management.

The Predator Program was initiated as an Advanced Concept Technology Demonstration (ACTD) to develop a Medium Altitude Endurance (MAE) UAV. BATTLESPACE wrote the initial Concept of Operations and the ACTD Management Plan. BATTLESPACE also developed and implemented the Predator ACTD maintenance training program and trained all the initial Air Force mechanics. This material was subsequently converted to the USAF Predator maintenance program of record.

BATTLESPACE Flight Services brings the winning edge to MQ-1 Maintenance because:

✔ BATTLESPACE Flight Services has extensive, current MQ-1 UAV experience and understands the challenges and technologies
✔ BATTLESPACE Flight Services is an MQ-1 incumbent and is highly regarded by the customer
✔ BATTLESPACE Flight Services knows the customer and their individual priorities
✔ BATTLESPACE Flight Services has a 20-year history providing logistics Support to DoD in both CONUS and OCONUS
✔ BATTLESPACE Flight Services has over 20 years of DoD facilities management experience in both CONUS and OCONUS
✔ BATTLESPACE Flight Services knows how to price the PWS to provide best value
✔ BATTLESPACE Flight Services will provide key and essential personnel for the program
✔ BATTLESPACE Flight Services will provide subject matter experts for innovative improvements

BATTLESPACE Flight Services is positioned to provide the high level of Organizational Maintenance (O&M) support for MQ-1 aircraft systems to sustain the combat and training capability at tasked locations worldwide. We have the ability and willingness to partner with Air Force to leverage operational synergies, achieve efficiencies, and to accomplish the support mission.

BATTLESPACE Flight Services has provided a center of excellence for Unmanned Aerial Vehicles (UAV) since 1993. The company's highly qualified core group of maintenance managers, engineers, maintenance technicians, and logisticians has the capability to provide the full spectrum of Predator Operations and Maintenance, Mission Support, and Resource Management.

The Predator Program was initiated as an Advanced Concept Technology Demonstration (ACTD) to develop a Medium Altitude Endurance (MAE) UAV. BATTLESPACE wrote the initial Concept of Operations and the ACTD Management Plan. BATTLESPACE also developed and implemented the Predator ACTD maintenance training program and trained all the initial Air Force mechanics. This material was subsequently converted to the USAF Predator maintenance program of record.

BATTLESPACE Flight Services brings mature policies and procedures, DCAA compliance, appropriate facility clearance and management staff clearances, and a highly effective safety program (no lost-time accidents for more than 2 years). We provide a working environment that fosters core values, innovation, creativity, and continuous process improvement.
Specific Examples of BATTLESPACE Flight Services’ Ability to Meet the MQ-1 Technical Requirements

<table>
<thead>
<tr>
<th>Service Requirement</th>
<th>Examples of Current Capability</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintaining equipment in accordance with approved AF technical data</td>
<td>Technicians on staff: Avionics and Aviation and Propulsion Example of Qualifications: R/MQ-1 Maintenance Supervisor Red X Certified R/MQ-1 Maintenance Supervisor Exceptional Release Certified</td>
</tr>
<tr>
<td>Quality Assurance</td>
<td>Former Chief, Predator Maintenance and Chief, Quality Assurance 645 MATS</td>
</tr>
<tr>
<td>Developing flying and maintenance schedules</td>
<td>Currently performing in two locations</td>
</tr>
</tbody>
</table>

Selected BATTLESPACE Accomplishments that Increase our Value Added Proposition

✔ Principal support contractor for the USAF 53rd Test Evaluation Group at Creech AFB. Providing operations and maintenance support for multiple test and training missions in 2004/2005/2006. Identified deficiencies and developed solutions for material conditions, maintenance manuals, flight manuals, and software/firmware. Authored over 200 O&M technical order changes.
✔ First firm ever awarded a GSA Contract (GS-24F-0011L) to provide UAV Operations Support and Engineering Services, including maintenance service requirements and documentation. We are one of only three companies qualified in this area.
✔ BATTLESPACE personnel have written over thirty maintenance procedures currently utilized in the AF MQ-1 maintenance technical orders.
✔ BATTLESPACE maintenance subject matter experts support all MQ-1 design and technical reviews including software, developmental test planning, operational test planning, and program management.
✔ We have trained over 250 military users in air vehicle operation, payload and data exploitation, UAV maintenance, and imagery interpretation.
✔ BATTLESPACE supported the Commander, U.S. Joint Forces Command Intelligence directorate to include unmanned aviation system maintenance.

AOC Global Workload Experience at a Glance

<table>
<thead>
<tr>
<th>Relevant Core Competencies Exhibited in Prime Contract Experience</th>
<th>Corporate Experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical Expertise in Garrison Support</td>
<td>• Amassed a cumulative total of 68 years of supporting four different facilities • Operational management and support of the world's foremost re-entry test and missile range at the Army’s Kwajalein Atoll – over 25 years • Training and Logistics support for the operation of five US Army Regional Training Sites-Medical • Logistics support to the Department of State at five sites • Range operations support to the Army at the Yakima Firing Center, Multipurpose Range Complex, Yakima, WA • Operation of U.S. Navy Inactive Ships Maintenance Facilities at four sites • Executed and monitored cost, performance and quality on approximately 100 tasks concurrently during a FY</td>
</tr>
<tr>
<td>• Safety/OSHA Program • Equipment inspection, maintenance, inventory and accountability of Government furnished property • Facility and Plant maintenance • Installation of fire and flood alarms • Combat Vehicles, heavy equipment, crane operations • Cathodic protection and dehumidification systems • Commercial procurement of materials • Work control management • Army STAMIS for Base Operations</td>
<td></td>
</tr>
<tr>
<td>Ability to Retain and Hire Staff</td>
<td>Environmental Stewardship</td>
</tr>
<tr>
<td>• Maintained business relationships with more than 44 subcontractors: required and monitored compliance with Navy standards for Quality, safety compliance, and cost control, thus providing flexibility and access to a broader range of skills and services • Subcontractors facilitate cost savings of a temporary workforce to avoid layoffs, rapid mobilization, and often at lower total cost of that function • Management and supervisory staff retention over the past two years has been &gt;90%</td>
<td></td>
</tr>
<tr>
<td>• Zero Notices of Violation or Notices of Non-Compliance from the EPA during the past five years • Removed and disposed of at least 2,000 tons of PCB capacitors/transformers in nearly three years • Successfully inspected by the U.S. Environmental Protection Agency, the State agencies of Pennsylvania, Rhode Island, and Virginia • Removed and shipped over 11,000 pounds of radioactive material during the past five years (radioactive material, low specific activity, UN2912)</td>
<td></td>
</tr>
</tbody>
</table>
### Selected DS2 Accomplishments that Increase our Value Added Proposition

- 25 Years of DoD weapon system maintenance and modification experience including:
  - Fixed and Rotary Wing Aircraft
  - Wheeled Vehicle Maintenance
  - Jet Engine Maintenance, Repair and Overhaul
- Successful operations, including transition and staffing at over 100 sites worldwide
- Extensive experience in base operations support
- Developed rigorous integrated logistics support System
- Full certification in ISO 9001:2000

### Management Information Systems

- Full suite of accredited management systems deployed on DoD and DHS projects, including DELTEK accounting and DoD-approach purchasing systems
- Corporate and project staff experienced with Army DPW (or DOL) contracts and all Army management information systems
- Facilities and equipment maintenance management through Reliability Centered Maintenance (RCM)
- Integration of records management (including STAMIS and IFS) and automated information systems with our DCAA-approved accounting system
- Maximo experienced—we supported development of workload standards at Aberdeen Proving Ground and used Maximo to develop Acceptable Quality Limits for DPW garrison performance

### Relevant Core Competencies Exhibited in Prime Contract Experience

<table>
<thead>
<tr>
<th>Management of complex facilities and systems of vital national importance</th>
<th>Steam/Boiler Plant and Water Distribution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Civil engineering operations and maintenance services</td>
<td>Hazardous Materials Control Center</td>
</tr>
<tr>
<td>Facilities Operations and Maintenance</td>
<td>Technical Library Maintenance</td>
</tr>
<tr>
<td>Fuel Supply Points logistics</td>
<td>Quality Assurance Programs and Records Management</td>
</tr>
<tr>
<td>Ammunition Supply Point logistics</td>
<td>Safety, Health and Environmental Protection</td>
</tr>
<tr>
<td>Packaging and Shipping Facility Logistics</td>
<td>O&amp;M Heavy and Light Equipment</td>
</tr>
<tr>
<td>Transportation Services and Logistics</td>
<td>Asset Reporting, Cataloging, Tracking</td>
</tr>
<tr>
<td>Operations Group Equipment and Support</td>
<td>Central Issue Facility (CIF)</td>
</tr>
<tr>
<td>Property Control and Warehousing</td>
<td>Classified Material Handling</td>
</tr>
<tr>
<td>Management of worldwide equipment inventory</td>
<td>Logistics support and property control</td>
</tr>
<tr>
<td>Base Utilities and Services</td>
<td>Bulk Fuels and Fuel Distribution</td>
</tr>
</tbody>
</table>

### Corporate Governance and Support

- Experience in performance-based contracting using workload standards to meet and exceed acceptable quality limits
- Field tested procedures that have applied lessons learned during more than three decades of contract O&M experience
- Strong management controls to define and stabilize costs while maintaining high standards of performance and implementing change where required
- DCAA compliant
- Ability and willingness to team with the Air Force to leverage operational synergies, achieve efficiencies and to accomplish the mission
- Highly effective safety program (No loss time accident for over two years)
- Professional working relationship with Government Customers (Army, Air Force, Navy, DISA, and civilian agencies), to include labor trade unions
- An environment that fosters core values, innovation, creativity and continuous process improvement
At BATTLESPACE Flight Services, UAVs are not merely an area of interest; they are the only area of interest. BATTLESPACE has thoroughly studied USAF requirements for Contract Logistics Support and Organizational-Level Maintenance and has all the management and supervisory skills employed to guarantee satisfactory delivery of services.

Summary of BATTLESPACE Flight Services’ Technical Expertise in the Area of UAV Maintenance and Operation

- UAV Operations
- Program Management
- Systems Engineering Analysis
- Mission Support Aerospace Ground Equipment (AGE)
- Systems Design
- Integration Engineering
- Modeling and Prototype Development
- Test and Evaluation
- Integrated Logistic Life-Cycle Engineering Assessments
- System Maintenance
- Quality Assurance and Control
- Logistics

BATTLESSPACE
Flight Services, LLC

For More Information Please Contact:
Charles L. Moore, III
General Manager
O: (252) 948-0925
E-mail: c.moore@battlespaceFS.com
www.battlespaceFS.com